

Answers to Problems

$$1. \quad EOQ = \sqrt{\frac{2 DC_o}{C_h}}$$

$$D = 40,000$$

$$C_o = \$25$$

$$C_h = \$10(.20) = \$2$$

$$\begin{aligned} EOQ &= \sqrt{\frac{2(40,000)(\$25)}{\$2}} \\ &= \sqrt{1,000,000} \\ &= 1000 \text{ units} \end{aligned}$$

Fast-Mart should order 1,000 units each time to minimize total annual variable costs.

$$3. \quad EOQ = \sqrt{\frac{2 DC_o}{C_h}}$$

$$D = 100,000$$

$$C_o = \$100$$

$$C_h = \$3.75(.10) = \$.375$$

$$\begin{aligned} EOQ &= \sqrt{\frac{2(100,000)(\$100)}{\$.375}} \\ &= \sqrt{53,333,333} \\ &= 7,303 \text{ gallons} \end{aligned}$$

Fill-er-Up should order 7,303 gallons at a time.

$$5. \quad C_h = .25 \text{ (price per barrel)}, \quad v = \text{price per barrel.}$$

$$C_o = \$100$$

$$D = 10,000 \text{ barrels}$$

$$\text{At } \$102 \text{ per barrel } C_h = .25 (\$102) = \$25.5$$

$$EOQ = \sqrt{\frac{2(10,000)(\$100)}{\$25.5}}$$

$$= \sqrt{78,431.4}$$

$$= 280 \text{ barrels}$$

This is infeasible because 3000 barrels must be ordered to get the price of \$102 per barrel. Thus, we calculate total annual variable costs with an order of 3000 barrels.

Total annual variable costs

$$= \frac{Q}{2} C_h + \frac{D}{Q} C_o + Dv$$

$$= (3000/2)(\$25.5) + (10,000/3000)(\$100) + 10,000(\$102)$$

$$= \$38,250 + \$333.33 + \$1,020,000$$

$$= \$1,058,583.30$$

At \$105 per barrel $C_h = .25(\$105) = \26.25

$$EOQ = \sqrt{\frac{2(10,000)(\$100)}{\$26.25}}$$

$$= \sqrt{76,190.5}$$

$$= 276 \text{ barrels}$$

Because this is also infeasible, we calculate the total cost of ordering 1000 barrels at a time.

Total annual

$$\text{variable cost} = (1000/2)(\$26.25) + (10,000/1000)(\$100) + 10,000(\$105)$$

$$= \$13,125 + \$1000 + \$1,050,000$$

$$= \$1,064,125$$

At \$110 per barrel $C_h = .25(\$110) = \27.5

$$EOQ = \sqrt{\frac{2(10,000)(\$100)}{\$27.50}}$$

$$= \sqrt{72727.27}$$

= 270 barrels

This quantity is feasible so we calculate total costs for ordering 270 barrels each time.

$$\begin{aligned} \text{Total annual} \\ \text{variable cost} &= (270/2)(\$27.50) + (10,000/270)(\$100) + 10,000(\$110) \\ &= \$3,712.5 + \$3,703.70 + \$1,100,000 \\ &= \$1,107,416.20 \end{aligned}$$

<u>Order Quantity</u>	<u>Total Annual Variable Costs</u>
3000	\$1,058,583.30
1000	1,064,125.00
270	1,107,416,20

The lowest cost is given by ordering 3000 barrels each time.

7. Cost of ordering EOQ quantities:

$$\begin{aligned} \text{Total annual} \\ \text{variable costs} &= (3849/2)(\$0.00675) + (50,000/3849)(\$1) + 50,000(\$0.027) \\ (\text{order } 3849) &= \$12.99 + \$12.99 + 1350 \\ &= 1375.98 \end{aligned}$$

Cost of ordering one week's worth at a time:

1 week's worth of buns = $50,000/52 = 962$ buns per week
Holding cost, $C_h = .25(\$0.030) = \0.0075

$$\begin{aligned} \text{Total annual} \\ \text{variable costs} &= (962/2)(\$0.0075) + (50,000/962)(\$1) + 50,000(\$0.030) \\ &= \$3.61 + \$51.98 + \$1500 \\ &= \$1555.59 \end{aligned}$$

With an order of a week's worth of buns, total annual variable costs increase \$179.60 or 13.05%.

9. Review interval of one week will produce an average order size of:

$$\text{EOQ} = .019(1000) = 19$$

Costs of ordering every 1.66 weeks:

Total annual
variable costs = $(32/2)(\$10) + (1000/32)(\$5)$
 $= \$160 + \156.25
 $= \$316.25$

Costs of ordering every week:

Total annual
variable costs = $(19/2)(\$10) + (1000/19)(\$5)$
 $= \$95 + \263.16
 $= \$358.16$

Extra cost incurred equals \$41.91 per year or 13.25% over total annual cost of ordering EOQ quantities.

11. Periodic review:

Service level = 90%; z factor = 1.28
 Safety stock = $(1.28)50$
 $= 64$ tires

Continuous review:

Service level = 90%, z factor = 1.28
 Safety stock = $(1.28)10$
 $= 12.8$ or 13 tires

13. a. Based on the original conditions,

$$EOQ = \sqrt{\frac{2 DC_o}{C_h}} = \sqrt{\frac{2(1,225)(\$50)}{.25(100)}} = 70$$

After the changes, the new EOQ will be:

$$\sqrt{\frac{2(1,225)(\$40)}{.20(100)}} = 70$$

Thus the changes have balanced out and EOQ did not change.

b. Total annual variable costs before the change will be:

$$= (70/2)(.25)(\$100) + (1,225/70)(\$50) = \$1,750$$

After the changes, the total annual variable costs become:

$$(70/2)(.20)(\$100) + (1,225/70)(\$40) = \$1,400$$

Thus although the EOQ has not changed, the result has been a decrease in total annual variable costs of \$350 (enough to pay for 3.5 sofas!).

15.

Item #	Value	Annual Usage	Dollar-usage	Rank
209	\$14.76	2,000	\$29,520	6
4914	5.98	15,000	89,700	4
37	1.15	297,000	341,550	2
387	6.48	6,000	38,880	5
3290	2.17	6,000	13,020	9
235	75.00	300	22,500	7
48	23.95	7,000	167,650	3
576	4.32	5,000	21,600	8
14	932.00	1,000	932,000	1
		Total	\$1,656,420	

Arranged by Rank Order

Item #	Rank	Dollar-usage	% Total	Cumulative Percent	Class
14	1	\$932,000	56.26	56.26	A
37	2	341,550	20.62	76.88	A
48	3	167,650	10.12	87.00	B
4914	4	89,700	5.42	92.42	B
387	5	38,880	2.35	94.77	C
209	6	29,520	1.78	96.55	C
235	7	22,500	1.36	97.91	C
576	8	21,600	1.30	99.21	C
3290	9	13,020	0.79	100.00	C

Using the rule that about 30% of all items go in class B and 50% in class C we could assign item 387 to either B or C. However, its dollar-usage is much closer to that of the other class C items than to the class B items. Therefore, it has been put into class C.